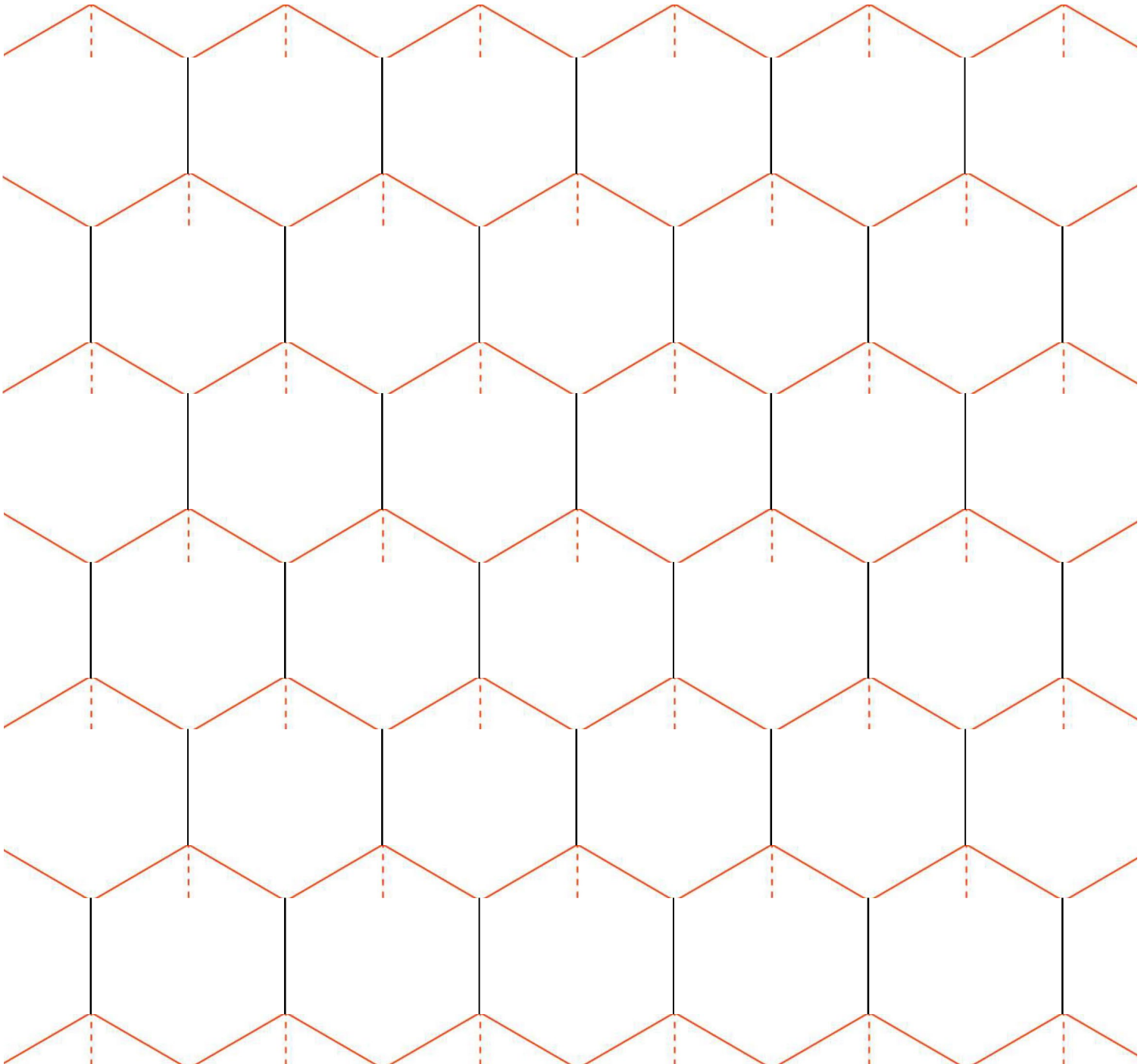


October 1, 2024

Conflicts of Interest Policy





This is Conflicts of Interest Policy ("Policy") applies to CXO Logistics, Inc., including all of its subsidiaries, divisions, and other operating entities (collectively, "CXO" or the "Company"). All directors, officers and employees of CXO, and third parties acting on our behalf, are subject to and responsible for complying with the requirements of this Policy. As used in this Policy, the term "Company" should be read to include all persons and entities subject to this Policy.

Overview

GXO is committed that employees, directors and officers (collectively "Employees") be free from any interest, influence, or relationship that might conflict - or even appear to conflict - with the best interests of the Company. Employees are expected to perform their work with undivided loyalty to the Company. This policy governs and guides employees where a conflict of interest, or even the appearance of one, exists. It is intended to prevent a misuse of Company assets or influence, or discrediting the Company's name or reputation. Most important is the requirement that any actual or perceived conflict of interest must be disclosed.

Definitions

The Company: GXO Logistics in all its business forms, employees of GXO, and all other parties as defined under "Applicability".

Significant Financial Interest: A Significant Financial Interest is defined as a direct or indirect aggregate interest of more than ten percent {10%} (i) of any class of the outstanding securities of a firm or a corporation; (ii) interest in a partnership or association; or (iii) of the total assets or gross income generated from a non-GXO firm or corporation of such Employee.

Family Member: Family Member means an Employee's immediate family members such as his or her spouse, children, mother, father, sisters, brothers, and steps or in-laws of these types as well as domestic partners.

Conflicts of Interest

The following sections describe a number of common categories of conflicts of interest and set forth examples of the application of this policy to certain situations where conflicts are most likely to arise. However, they are not all-inclusive and do not cover all possible situations where a conflict could occur.

Employee Outside Interests in Entities Doing Business or Competing with the Company

If an employee is employed by, holds any position with, or has a Significant Financial Interest in, any business or entity that transactors or may transact any business or

compete with the Company, then the full details concerning such employment, position or Significant Financial Interest should be disclosed.

If an employee is in a position to affect the Company's business relationship with and knows of a Family Member who is employed by, holds any position with, or has a Significant Financial Interest in, any business or entity that transacts or may transact any business or compete with the Company, then the full details concerning such employment, position or ownership must be disclosed by the employee.

From time to time, company employees may serve as members of the boards of directors of other companies or non-profit organizations. To avoid a conflict of interest in those situations, we have adopted policies and disclosure mechanisms to address commercial transactions in which such persons may be deemed to have a commercial interest as the result of another director position.

Examples of Employee Outside Interests that must be disclosed:

- *You are in charge of purchasing goods from a supplier. You have a Family member working for the supplier.*
- *You are in charge of purchasing goods from a supplier. Your son owns this supplier.*

Employee Relationships with Other Employees

Personal relationships with family and friends who are also employed by the Company could create a conflict of interest. We should always take care that such relationships do not inappropriately impact our business responsibilities or our ability to make impartial and objective business decisions.

Romantic relationships between employees is an example of a potential conflict of interest that must be reported using our Conflict of Interest Form ~~found~~ Romantic relationships involving any member of a site leadership team and any employee at the site, is prohibited. Romantic relationships involving direct reports are also prohibited.

It is also prohibited for family members to work in the same line of reporting structure.

All of the above situations must be disclosed using our Ethics & Compliance Pre-Approval Request Form.

Examples of employee relationships (e.g., family or romantic) with other Employees that must be disclosed:

- *You have recently been appointed as regional HR manager. Your daughter works in HR in that region*
- *You have a relationship (e.g., family or romantic) with another employee who you directly or indirectly supervise*

Misappropriation of Business Opportunities

In some cases, through your work or through contacts with customers, suppliers, contractors or consultants, you may become aware of an opportunity to make a purchase or an investment in which the Company could be interested. You must promptly notify your supervisor of the opportunity to allow the Company to evaluate it. Taking personal advantage of an opportunity learned through your employment at the Company is prohibited, even if the Company has declined to pursue the opportunity.

Examples of misappropriation of business opportunities that must be disclosed:

- *In the course of your role at GXO you learn of an exciting new technology and spend your nights and weekends working to commercialize it for your personal benefit.*
- *In the course of your role at GXO you learn of an exciting new technology and bring it to the attention of your supervisor. The Company evaluates the technology and decides not to pursue it. Afterward you spend your nights and weekends working to commercialize the rejected technology for your personal benefit.*

Outside Employment and Other Activities

It is your responsibility to ensure that any non-GXO employment or other activities do not violate existing GXO commitments or relationships with a competitor, customer, supplier or other third party. You may not work for a competitor in any capacity while employed with GXO, or engage in other outside employment that interferes with your assigned company duties or competes with the company's business interests, unless you obtain written approval from your manager and the Ethics & Compliance team using our Conflict of Interest Form.

Additionally, you are not permitted to provide information or services to outside organizations. These organizations may seek industry sources to arrange consultations with their clients, which can include private equity funds, hedge funds and other institutional investors who are considering investment in our industry. These organizations may seek to engage you as a consultant due to your knowledge of GXO, your knowledge of our industry overall or your personal experience. Your provision of such consulting services creates the risk that you use or disclose GXO's confidential information or engage, or assist another party in engaging, in activities that are detrimental to or competitive with GXO. You must obtain written approval from your manager and the Ethics & Compliance team prior to any engagement using our Ethics & Compliance Pre-Approval Request Form.

Insider Trading

United States federal and state laws prohibit buying, selling or making other transfers of securities of securities (including shares in a company) by people who have material

information that is not generally known or available to the public. These laws also prohibit people with material, nonpublic information from disclosing this information to others who may trade. The prohibitions apply to persons outside the United States if the securities traded are listed on a United States stock exchange (e.g., the Company's ordinary shares traded on the New York Stock Exchange). See the Insider Trading Policy for additional information.

Examples of Insider Trading that must be disclosed:

- *In the course of your job you become aware of material, non-public information which will result in a material financial loss for the Company. Based on this material, non-public information you sell Company stock.*
- *In the course of your job you become aware of material, non- public information which will result in a material financial gain for the Company. You tell your father-in law about it and he buys Company stock based on this material, non-public information.*

Receipt of Gifts, Entertainment and Travel

Acceptance of money, gifts, gift cards, gift certificates, favors or services by an Employee, or an Employee's Family Member from any individual or organization which an Employee has reason to believe may transact business, or may seek to transact business with the Company, will constitute a violation of this policy, unless such gift or favor involves no more than an ordinary social amenity as defined in the applicable Company policies on gifts, entertainment, and travel. Gifts, entertainment or travel should never be accepted, regardless of value, if they violate the law or conflict with other applicable policies. Please see our Gifts and Entertainment Policy which will provide more details.

Examples of gifts, entertainment, and travel that must be disclosed:

- *You are involved in selecting an outside supplier for a significant Company project. One of the bidding suppliers has a brand new 30 HD television delivered to your home and is shortly thereafter awarded a contract by the Company.*
- *You are involved in selecting an outside supplier for a significant Company project. One of the bidding suppliers gives your mother a brand new 30 television and has it delivered to her home.*
- *You are invited to a supplier luncheon where many different suppliers are promoting their products and services to a wide variety of Employees as well as many other people working for other companies. You do not have the authority to make the final decision regarding the Company's engagement of any of the suppliers. During the luncheon a drawing is held and you are the winner of a round trip plane ticket.*

Company Proprietary and Other Confidential Information

Unless duly authorized, you may not provide information to any outside organization or individual about bids, specifications, financial data or transactions, product features, process details or other matters (including computer-generated information of any nature), where such disclosures involve confidential or proprietary information or might otherwise be contrary to the Company's best interests.

Examples of Disclosure of Company Proprietary and Other Confidential Information that must be disclosed:

- *You work in sales. Your daughter has recently taken a position in sales for another logistics company that is not a direct competitor of the Company. In order to help her get started you provide her with a list of Company customers including contact names and phone numbers so that she can start calling on them.*
- *A customer releases a tender request seeking bids for a major project. The tender request is unclear regarding the precise form and substance of the desired response. You see a former co-worker at the airport who now works for a competing company that is also bidding on the project. The two of you discuss how to best respond to the bid including the form and substance of each of your responses so everyone is "on the same page".*

Use of Company Assets and Resources

Employees may not engage in activities on Company time, or use or cause to be used Company facilities, equipment (including any computing resources), materials or supplies for your personal convenience or profit except as specifically otherwise permitted by Company policy.

Examples of Use of Company Assets and Resources that must be disclosed:

- *Due to the nature of your job, the Company provides you with a Company owned truck. During nights and weekends you use the Company owned truck for your personal landscaping business.*
- *To earn extra money you start selling various items on internet marketing sites. As the holidays approach Company work slows down a bit but your internet sales are booming. To keep up with demand you begin using your Company computer for several hours each day to work on your internet marketing.*

When and How to Disclose

All actual or suspected conflicts of interest must be disclosed. If in doubt - disclose.



Disclosure should be made to the Ethics and Compliance Office (ethics@gxo.com) or using the Ethics & Compliance Pre-Approval Request Form found here: [FINAL-Ethics & Compliance Pre-Approval Request Form – Fill out form](#)

If you become aware of information which suggests that a conflict of interest or an illegal act by an Employee, Family Member, customer, contractor, consultant or supplier which affects the Company is occurring or has occurred, you must disclose it.

Conflicts of interest are subject to ongoing review. For that reason, you should periodically update your disclosure to ensure current management is aware of it.

Many activities disclosed may not raise significant conflict of interest issues. In some instances, however, corrective steps may be necessary. The requirement to disclose the circumstances serves to inform the Company and, at the same time, protect you from the harmful effects of any subsequent revelation of activities, associations or interests that might constitute a prohibited conflict of interest. The Company will respect the legal rights of the individual concerned.

Violations of this Policy may result in disciplinary action up to and including termination from employment.



CONFLICTS OF INTEREST

This quick reference guide is designed to provide you with an overview of some key points to remember related to Conflicts of Interest at GXO. For more detailed information please see our Conflicts of Interest Policy.

If you have any questions please do not hesitate to speak with your supervisor, HR representative or the Ethics & Compliance Team at Ethics@gxo.com.

What is a Conflict of Interest?

A Conflict of Interest occurs when your personal interests compromise or interfere with the company's interest. The company's policy is that you must avoid conflicts of interest or even the appearance of a conflict, and you must never use your position at the company to improperly benefit yourself or someone else.

Example of Potential Conflict

Pursing, taking or benefiting from GXO business opportunities, contacts, information or intellectual property for personal reasons

Working for or supervising a relative or any person with whom you have a financial, intimate or familial relationship

Seeking outside employment or performing work outside of the company. This includes unpaid work.

Asked to present at an industry conference and reflecting on your GXO experience, or providing advice through expert networking firms, whether compensated or not.

Running for or being appointed to public office or assuming a position with a government organization, while employed at GXO

Soliciting or accepting donations for charitable purposes from our employees, customers and vendors

How to Handle the Situation

You may not pursue, take or use any company opportunity, contacts, information or intellectual property for personal reasons unless approved by the Ethics & Compliance Team

As soon as you become aware of a situation where there is a relationship identified in the reporting structure, please contact us using our Ethics & Compliance Pre-Approval Request form

Prior to seeking additional employment outside of GXO, please discuss the opportunity with your supervisor. If they approve of the work, please complete our Form with all the details and send to the Ethics & Compliance Team for review and approval

Please complete an Ethics & Compliance Pre-Approval Request Form with all relevant details of the conference and submit it to the Ethics & Compliance Team for review prior to making travel arrangements for the event.

Prior to running for or being appointed to public office, please complete the Ethics & Compliance Pre-Approval Request Form and submit it to the Ethics & Compliance Team for review and approval.

GXO does not allow our employees to ask our employees, customers and vendors for charitable donations, nor do we give charitable donations to organizations when our customers and vendors ask us for donations. We determine where our charitable donations go without influence from outside GXO.



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Example of Potential Conflict

Having a significant financial interest (including stock/shares), management control or a close personal relationship with a vendor, contractor or competitor. This can relate to you, as an employee, or a direct family member

Working in the same department as a relative or another person in which you have a casual or intimate relationship

Financial loan to supervisor or colleague

Gift cards to third parties and employees

Romantic relationships between employees working at the same site or a site that is under the direct leadership of an employee

How to Handle the Situation

Please notify the Ethics & Compliance Team using the Ethics & Compliance Pre-Approval Request Form prior to entering into this activity, or as soon as possible after you learn of the conflict.

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Please notify HR, the site leader or the Ethics & Compliance team. There may be options available to those employees who need financial assistance.

Gift cards given to third parties are strictly prohibited by our GXO Code of Business Ethics. Gift cards to employees may be ok depending on the situation. If you would like to give a gift card to a colleague, please reach out to your HR representative or the Ethics & Compliance team for guidance.

Site leaders must not engage in a romantic relationship with any employee that works at a site under their responsibility. If a romantic relationship begins to develop, the site leader is required to communicate the relationship to their supervisor, local HR and to the Ethics and Compliance Department using the Ethics & Compliance Pre-Approval Request Form.

VERSION CONTROL			
Ver. No.	Release Date	Approved By	Reason for New
1	06/16/2021	Chief Compliance Officer	Documentation of existing policy
2	10/1/2024	Chief Ethics and ESG Officer	Updated for language related to direct reports and romantic relationships

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Logistics at full potential